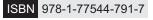


HOOKED How To Build Habit-Forming Products NIR EYAL with RYAN HOOVER

NIR EYAL is a start-up business consultant who helps companies build better products. Since 2003, he has founded and sold two technology companies, one of which attracted venture capital backing. He was formerly a lecturer at Stanford's Graduate School of Business and Stanford's Institute of Design and has worked in the video gaming and advertising industries. Mr. Eyal is a contributing writer for *Forbes, TechCrunch* and *Psychology Today*. He is a graduate of the Stanford Graduate School of Business.

RYAN HOOVER is a writer. His work has been published in *Forbes*, *FastCompany* and *PandoDaily*. He is also a keen observer of product trends and was previously Director of Product at PlayHaven, a business engine for mobile game developers.

The Web site for this book is at NirAndFar.com.





MAIN IDEA

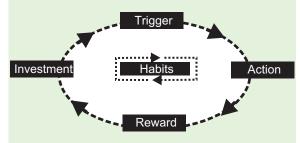
What makes some products so habit-forming?



This is not really just an idle question. The market values of many enterprises today are based in large measure on the strength of the consumer habits their products and services generate. If you can design and engineer your products and services so that customers form habits of use, there will be significant benefits to your bottom line.

So how do you achieve it? At one time, companies would advertise extensively to try and get consumers to form a habit. Today, designers build hooks into their products and services – the more you use them, the more you get hooked.

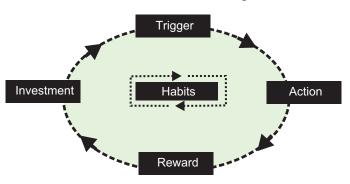
Specifically, the key to forming a habit is the "Hook Model" which looks like this:



- **T Trigger** You alert users they should be using your product as part of their everyday routine.
- **A Action** You get users to do something which is easy and simple to describe.
- **R Rewards** When users do what you suggest, they are dazzled and also intrigued by the fact variable rewards are on offer.
- I Investment You offer the user an opportunity to put something into the product to make it even more valuable in the future, which in turn encourages them to go through the cycle again.

Get consumers into the habit of using your product or service on a daily basis and you make what you offer indispensable. That's a great place to be.

The Hook Model for Habit-Forming Products



1. Why habits are good for business
If you can get customers to use your product with little or no conscious thought and make it part of their daily routine, it stands to reason you will sell them more in the future. Habit-forming products normally start as something nice-to-have but then once the habit is ingrained become must-haves.
2. The Hook Model of habit formation
The Hook Model is all about connecting the user's problems to your solutions frequently enough to form a habit. The four components of the Hook Model are:
Trigger – You need something to happen as frequently as possible which reminds people to use your product. Triggers can be external or internal.
A Action – The various things users do in anticipation of the reward you offer. This will be amplified if the action is easy to do and is simple to describe.
Rewards – You create a craving by offering a variable reward. The more consumers do what you want, the better the rewards they secure. Variability feeds the habit.
Investment – If you can get the user to invest their time, data or money into the product, that enhances the prospect they will follow-up and reuse the product again.
3. How to use the Hook Model to best effect
The Hook Model is all about getting customers to make using your product a habit. You build long-term engagement by solving their problem. To use this to best effect, put yourself in a position where you can genuinely say "Yes, I would use the product myself," and "Yes, my product helps users materially improve their lives." If you can do that, you're a facilitator, not a manipulator.

habit by doing three things:

1. Identify how people are actually using the product.

2. Codify the actions and paths your habitual users are taking.

Once you have a live product in the marketplace, you can enhance its capacity to form a

3. Modify the product to allow more people to follow the path of your habitual users.

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