

HOW THE FUTURE WORKS

Leading Flexible Teams to Do the Best Work of Their Lives

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MAIN IDEA

The 9-to-5 workday just doesn't work anymore. COVID-19 forced companies to adopt more flexible working practices, and something strange happened. Productivity went up, not down — so much so that many companies have now permanently made the shift to a more flexible way of working. This will be how the future works.



In particular, flexible work works really well. Companies that adopt flexible working practices will have a competitive advantage over those that don't. Flexible work is the future. It's time to follow the 7-step blueprint to getting there.

"To me, flexible work is the future. If there's one silver lining of the pandemic, it's that this time away from the office has allowed us all to reevaluate our priorities."

- Ben Chestnut, co-founder and CEO, Mailchimp

"I see the 40-hour office workweek—an artifact of factory work—finally becoming a thing of the past. Employees will escape grueling commutes and gain more control over their day."

Drew Houston, co-founder and CEO, Dropbox

"We're all human beings (with all the complexities that entails) who work. What we have all seen during this grand experiment that the pandemic forced upon us is that being given the power and the freedom to do our best work together can be transformative—for people and for the companies they work for. We believe that flexible work is the future, and there are a lot of reasons why businesses need to start embracing that future now."

Brian Elliott, Sheela Subramanian & Helen Kupp



THE FLEXIBLE WORK BLUEPRINT

1 AGREE ON FLEXIBLE GROUND RULES

key steps to integrate flexible work practices. The roadmap to flexible work is:

- 2 CREATE GUARDRAILS FOR BEHAVIORS
- 3 DEVELOP TEAM-LEVEL AGREEMENTS
- 4 EXPERIMENT AND NORMALIZE LEARNING
- 5 CREATE A CULTURE OF CONNECTION
- 6 TRAIN YOUR LEADERS TO MAKE IT WORK
- 7 FOCUS ON OUTCOMES ALWAYS