

# **IDEAFLOW**

# The Only Business Metric That Matters JEREMY UTLEY and PERRY KLEBAHN

**JEREMY UTLEY** is the director of executive education at Stanford University's Institute of Design (d.school). He is an adjunct professor at Stanford's School of Engineering. He previously worked for the Boston Consulting Group, and is a graduate of Stanford University and Texas McCombs School of Business.

**PERRY KLEBAHN** is a cofounding member of Stanford's d.school faculty. He is an adjunct professor and director of executive education st Stanford's d.school. He previously served as COO for Patagonia, and as CEO of Timbuk2. Perry Klebahn is a graduate of Stanford University and Wesleyan University.

The website for this book is at: www.ideaflow.design.

ISBN 978-1-77687-093-6

#### MAIN IDEA

## ideas / time = IDEAFLOW

**IDEAFLOW** is a business metric. It's the number of creative ideas you or your organization generates over a specified period of time. To become more creative, you should consistently measure your IdeaFlow, and then take steps to progressively increase and grow it .

To achieve that, build generating and using IdeaFlow into your daily routine in two ways:

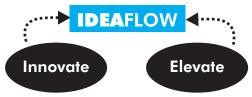


- **1. Innovate** build an innovation pipeline which turns ideas into viable products, using real-world data generated by tests, not theories.
- **2. Elevate** fill your innovation pipeline by cultivating breakthrough ideas, lots of them.

Innovation is never a single lightbulb moment, or a solitary achievement. Nor is it a brainstorming session, a workshop, or even a scheduled sprint. In reality, innovation needs to be a daily practice, and it should never be left just to the creatives – everyone should be routinely generating and commercializing innovative ideas. Everyone should be actively working on your IdeaFlow.

"Ideaflow should be a key performance indicator on every leader's radar. Taking stock of personal and organizational ideaflow is a quick and easy way to determine a creative baseline and chart progress. Ideaflow is a useful proxy for measuring overall innovation capacity because the ability to generate a flood of ideas on demand correlates with overall creative health. It's a barometer—it doesn't tell you where every cloud is, but rather that a storm is on the way."

Jeremy Utley and Perry Klebahn



What is IdeaFlow?

IdeaFlow is the creation and expansion of a pipeline of new ideas and different connections between existing ideas. In innovation, quantity leads to quality. If you want to come up with better creative breakthroughs, generate more ideas to test.

Component #1 – Innovate Pages 3 - 5

Build a pipeline for generating, testing, and implementing breakthrough ideas. Make sure every base is covered from ideation to real world experimentation.

Measure future SUCCESS in today's ideas

AMPLIFY your ongoing IdeaFlow

FLOOD practical problems with ideas

Build a BIG INNOVATION PIPELINE

Always put ideas to REAL WORLD TESTS

Make the WORLD your test lab

### 

Once you have a working innovation pipeline, you then have to fill that pipeline with breakthrough ideas. The best way to do that is to cultivate ideas by feeding your brain divergent inputs. Learn the art of idea cultivation.

