

# THE 80/20 PRINCIPLE

The Secret of Achieving More With Less RICHARD KOCH

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#### **MAIN IDEA**

The 80/20 principle is that 80-percent of the results in any system will flow from just 20-percent of the efforts. Therefore, the key to being more productive and better organized is to focus on expanding the productive 20-percent rather than trying to eliminate the unproductive 80-percent.

Specifically, the 80/20 principle suggest that higher productivity in any activity will be achieved by:

- Celebrating and expanding exceptional performance rather than trying to raise the overall average.
- Looking for productive short cuts that still achieve 80-percent of the intended results rather than plodding on.
- Using the least possible effort to maintain control over your life rather than making things difficult for yourself.
- Seeking and working towards excellence in a few things rather than competence in a lot of different areas.
- Outsourcing as many non-productive tasks as possible to other people so you can focus on where you are highly productive.
- Choosing a career in which you can either be self employed or employ other people to multiply your effectiveness.
- Only doing those things that you love doing and that you personally do very well.
- Becoming aware of the ironies and oddities that lie just beneath the surface that most people never even think about.
- Always working out where 20-percent of your efforts will lead to 80-percent of the results.
- Targeting a limited number of very valuable goals where you can make the 80/20 principle work for you instead of against you.
- Making the most of those all too brief cosmic alignments where everything you touch seems to turn to gold.

Part 1 - The 80/20 Principle
The 80/20 principle states that there is an inbuilt imbalance between inputs and results in any system.  Typically, the majority of the inputs have little impact on the results while a minority have a major impact.  The solution of the inputs have little impact on the results while a minority have a major impact.  The solution of the inputs have little impact on the results while a minority have a major impact.  The solution of the inputs have little impact on the results while a minority have a major impact.  The solution of the inputs have little impact on the results while a minority have a major impact.
A mathematical benchmark which consistently shows up is that 80-percent of results directly flow from ust 20-percent of the efforts. Therefore, the key to being more productive is to:
. Determine which 20-percent of the total effort is most productive, and to focus on increasing those inputs in order to achieve even greater results.
2. Find ways to make the 80-percent that is currently unproductive become more productive.
Part 2 - Business Applications of the 80/20 Principle
The top ten business applications of the 80/20 principle are:
<ol> <li>Strategy</li> <li>Quality</li> <li>Cost reduction and service improvement</li> <li>Marketing</li> <li>Selling</li> <li>Information technology</li> <li>Decision making and analysis</li> <li>Inventory management</li> <li>Project management</li> <li>Negotiation</li> </ol>
Part 3 - Personal Applications of the 80/20 Principle
The key areas in which 80/20 thinking can be applied in personal lives are:
1. Time management 2. Setting personal goals.

- 3. Forming personal and professional friendships
- 4. Making career choices
- 5. Making more money
- 6. Developing the personal habits of success

The advantages of using 80/20 thinking in personal matters are:

- 1. 80/20 thinking is reflective, and will lead to insights that can vastly improve overall quality of life.
- 2. 80/20 thinking is unconventional. It will identify unproductive areas which can be eliminated.
- 3. 80/20 thinking seeks to maximize the time spent in pleasurable and productive activities.
- 4. 80/20 thinking is optimistic by nature and encourages individual progress and self-improvement.
- 5. 80/20 thinking is strategic it focuses on the productive few, not the marginally productive many.
- 6. 80/20 thinking is creative it looks outside the box rather than restricting itself to arbitrary limits.
- 7. 80/20 thinking combines personal ambition with a structured, intelligent approach.

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