

THE MCKINSEY MIND

Understanding and Implementing the Problem-Solving Tools and Management Techniques of the World's Top Strategic Consulting Firm ETHAN RASIEL and PAUL FRIGA

ETHAN RASIEL was a consultant in McKinsey & Co.'s New York offices. While there, he consulted with major companies in the finance, telecommunications, computing and consumer goods industries. A graduate of the Wharton School at the University of Pennsylvania, Mr. Rasiel is also the author of *The McKinsey Way.* He previously worked as an equity fund manager and investment banker.

PAUL FRIGA worked in McKinsey & Co.'s Pittsburgh office after graduating from the University of North Carolina. He has conducted consulting projects in the acquisition, strategic planning and international expansion fields as well as projects in the education and water industries. Mr. Friga has also worked as a consultant for Price Waterhouse and is Acting Director of the North Carolina Knowledge Management Center.

SUMMARIES.COM is a concentrated business information service. Every week, subscribers are e-mailed a concise summary of a different business book. Each summary is about 8 pages long and contains the stripped-down essential ideas from the entire book in a time-saving format. By investing less than one hour per week in these summaries, subscribers gain a working knowledge of the top business titles. Subscriptions are available on a monthly or yearly basis. Further information is available at www.summaries.com.

MAIN IDEA

McKinsey and Company (founded in 1923) has now grown to become the world's most successful strategic consulting firm with over 7,000 professionals advising thousands of clients world wide. This is the structured problem-solving process each McKinsey consultant uses to develop (and often help implement) solutions to their client's strategic problems.

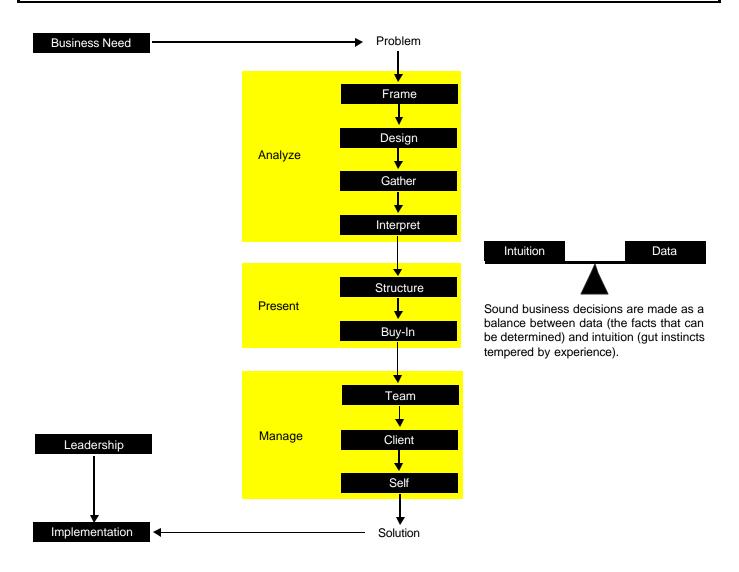
Note this problem-solving process is:

Summaries

NTERNET DELIVERED BUSINESS BOOK SUN

- Highly structured and systematic allowing consultants to quickly understand the issues facing a business.
- Based around letting the facts prove or disprove a hypothesis as the most efficient way to move forward.
- Mutually exclusive, collectively exhaustive separating each problem into distinct issues which collectively cover every base.
- Focused on avoiding the temptation to reinvent the wheel by leveraging the experience of the consultant.
- Careful to treat each client as being unique with specific problems and issues rather than common business problems.

In total, the McKinsey problem-solving methodology is a great way to improve your decision making success rate, structure your thinking about business problems and win more people over to your way of thinking.



Analyze – Framing the Problem	e 2
Analyze – Designing the Analysis	e 3
Analyze – Gathering the Data	e 4
Analyze – Interpreting the Results	e 5
Present – Structuring Recommendations and Achieving Client Buy-In	e 6
Manage – Managing the Team	e 7
Manage – Managing the Client	e 7
Manage – Managing Yourself	e 8

Summaries.Com

The Ultimate Business Library



We condense **300+ page** business books into **8-page** summaries.

By reading summaries, you'll get the **key ideas** in **30 mins**, so you can spend more time turning your ideas into **dollars**.

Knowledge is Power — Invest in Your Future

For just **\$2 per week**, you will...

- > Learn from the mistakes and success of the smartest people in business;
- > Get fresh ideas, strategies & motivation that could be worth millions to you;
- > Follow emerging trends, so you can catch the wave before your competitors do;
- > Catch up on the classics you always wanted to read.

